



Shin-Etsu Polymer Co.,Ltd.

Listing code : 7970

# Q2 FY2025 Financial Results

(Six Months Ended September 30, 2025)

**November 7, 2025**

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## **【Company Information】**

Company Profile  
Business Segment  
Domestic/Overseas Network

## **【Reference Materials】**

Changes in Main Management Indicators  
Quarterly Changes by Business Segment  
Changes in Dividends and Overseas Sales

# 1. Highlights of Consolidated Financial Results

**AI-related demand continued to grow,  
while others remained lackluster  
in the semiconductor industry.**



**Semiconductor-related containers recovered gradually.**

**Headwinds continued in the automotive industry.**



**Input devices sales remained sluggish  
Silicone molding products remained firm.**

## 2. Highlights of Consolidated Financial Results

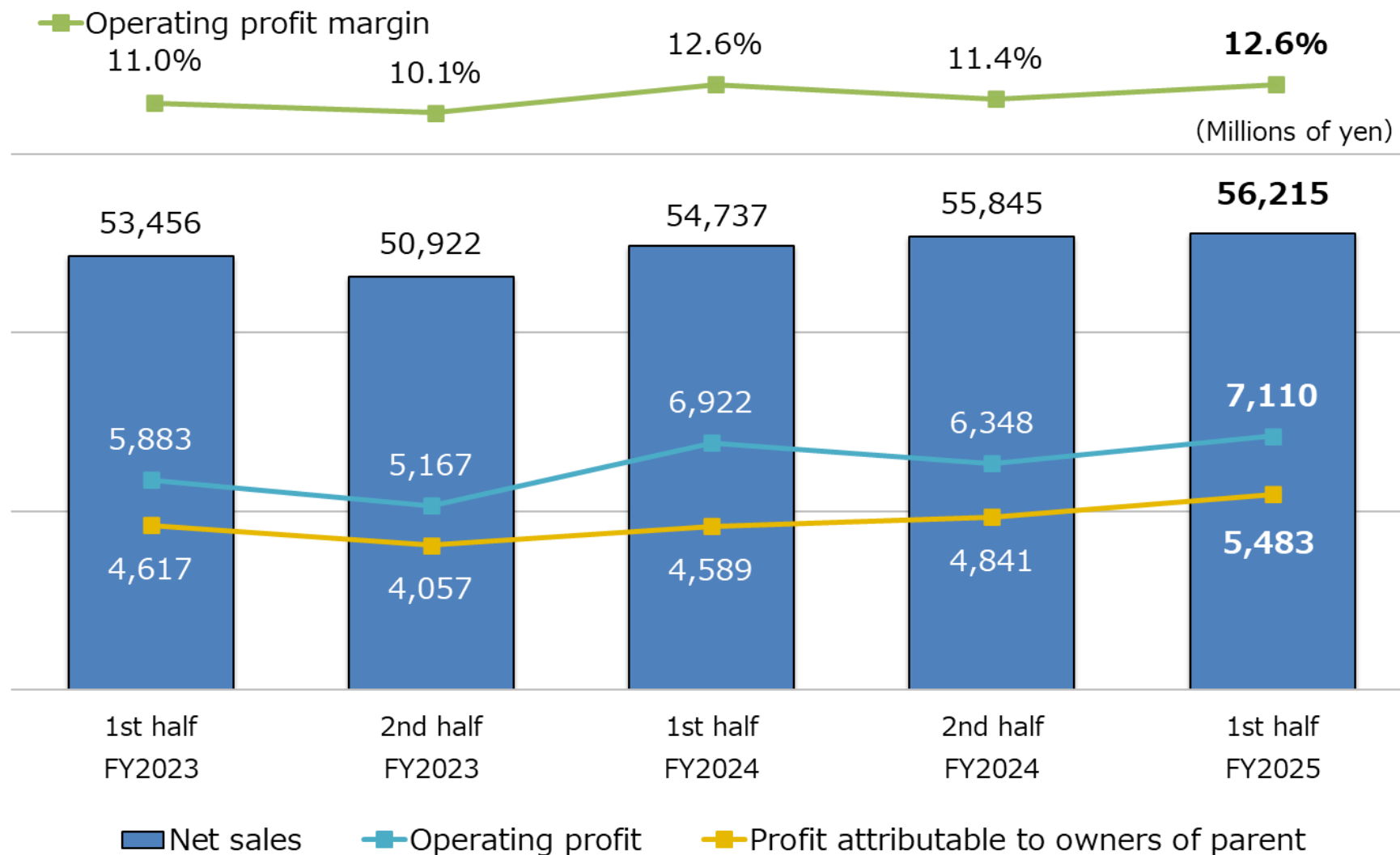
(Millions of yen)

|                                         | 1st half<br>FY2024 | 1st half<br>FY2025 | Change |        |
|-----------------------------------------|--------------------|--------------------|--------|--------|
| Net sales                               | 54,737             | 56,215             | 1,478  | 2.7 %  |
| Operating profit                        | 6,922              | 7,110              | 187    | 2.7 %  |
| Ordinary profit                         | 6,633              | 7,247              | 614    | 9.3 %  |
| Profit attributable to owners of parent | 4,589              | 5,483              | 893    | 19.5 % |
| Net income per share (yen)              | 56.8               | 68.1               | 11.3   | 19.9 % |
| Dividend per share (yen)                | 25.0               | 30.0               | 5.0    | 20.0 % |
| ROE (Return on equity) (%)              | 7.9 %              | 8.9 %              |        |        |
| ROA (Return on assets) (%)              | 9.1 %              | 9.6 %              |        |        |
| Exchange Rate<br>(yen/US\$)             | Jan.-Jun. (Avg.)   | 152.3              | 148.6  |        |
|                                         | Apr.-Sep. (Avg.)   | 152.6              | 146.0  |        |

※ Average exchange rates for January-June are used by converting the income statements of overseas subsidiaries into yen.

※ ROE and ROA are calculated by doubling the profits of the first six months of the fiscal year.

### 3. Changes in Consolidated Financial Results



## 4. Summary of Performance by Business Segment

(Millions of yen)

|                            | Net Sales          |                    |        |       |         | Operating Profit   |                    |        |     |          |
|----------------------------|--------------------|--------------------|--------|-------|---------|--------------------|--------------------|--------|-----|----------|
|                            | 1st half<br>FY2024 | 1st half<br>FY2025 | Change |       |         | 1st half<br>FY2024 | 1st half<br>FY2025 | Change |     |          |
| Electronic Devices         | 12,699             | 12,679             | △      | 19    | △ 0.2 % | 876                | 646                | △      | 229 | △ 26.2 % |
| Precision Molding Products | 27,382             | 29,185             |        | 1,803 | 6.6 %   | 5,224              | 5,516              |        | 291 | 5.6 %    |
| Housing & Living Materials | 11,098             | 10,874             | △      | 223   | △ 2.0 % | 605                | 781                |        | 175 | 29.0 %   |
| Others                     | 3,557              | 3,476              | △      | 80    | △ 2.3 % | 216                | 166                | △      | 50  | △ 23.2 % |
| Total                      | 54,737             | 56,215             |        | 1,478 | 2.7 %   | 6,922              | 7,110              |        | 187 | 2.7 %    |

## Key Points

- Input devices declined by a challenging market environment including a slowdown in EV adoption.
- In-vehicle silicone molded products expanded by capturing new demands.
- Touch pads for laptop sales have increased.

### Net Sales

(Millions of yen)

12,699

**12,679**

1st half  
FY2024

1st half  
FY2025

### Operating Profit

(Millions of yen)

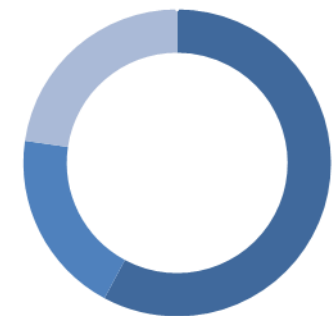
876

**646**

1st half  
FY2024

1st half  
FY2025

### Percentage of Net Sales



■ Input devices  
■ Connector-related products  
■ Component-related products

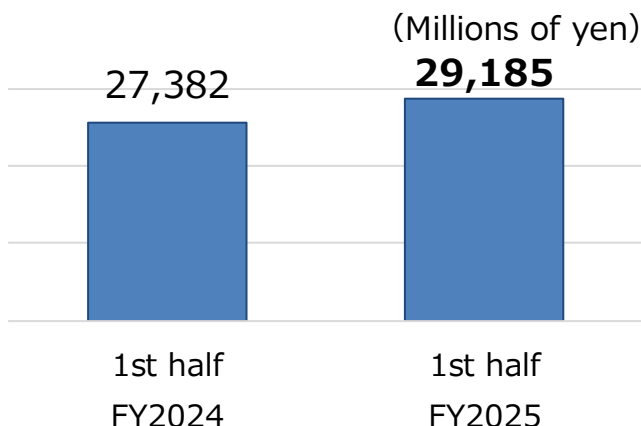
# 5. Financial Results by Business Segment

Precision Molding Products

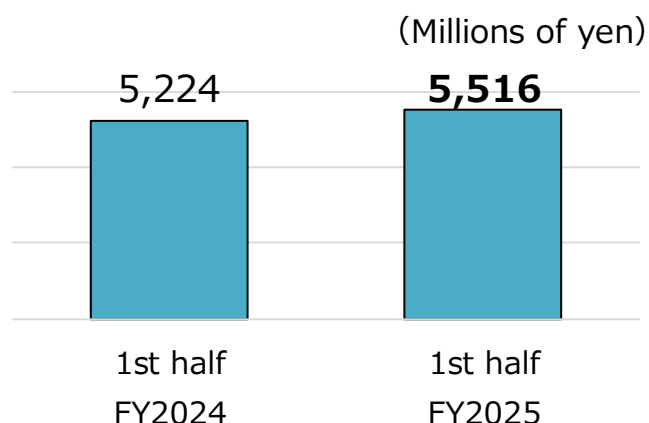
## Key Points

- Semiconductor-related containers remained firm for both wafer shipping containers and in-process containers.
- OA device components sales declined year on year by weak demand cycle for printers.
- Carrier tape-related products were affected by slow demand in large-sized electronic parts and general-use of semiconductor.
- Silicone molding products increased used in medical devices.

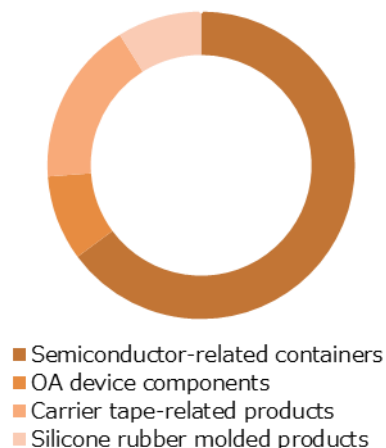
Net Sales



Operating Profit



Percentage of Net Sales



# 5. Financial Results by Business Segment

Housing & Living Materials

## Key Points

- Colored wraps, our original products expanded its sales ratio.
- Functional compounds recovered gradually especially demand from ASEAN market.
- Functional materials were affected by a slowdown in EV market.

※ We acquired KitchaNista on April 1st, 2025, making it our production and sales subsidiary for cling wrap for industrial use.

### Net Sales

(Millions of yen)

11,098

10,874

1st half  
FY2024

1st half  
FY2025

### Operating Profit

(Millions of yen)

605

781

1st half  
FY2024

1st half  
FY2025

### Percentage of Net Sales



■ Wrapping films  
■ Functional materials  
■ Functional compounds  
■ Construction material products

## 6. Financial Statements Comparative Balance Sheet

|                                         |                               |                           |                           | (Millions of yen) |
|-----------------------------------------|-------------------------------|---------------------------|---------------------------|-------------------|
|                                         |                               | As of End of<br>Mar. 2025 | As of End of<br>Sep. 2025 | Change            |
| <b>Current assets</b>                   | Cash and deposits             | 44,901                    | 46,392                    | 1,491             |
|                                         | Trade account receivables     | 28,037                    | 27,967                    | △ 70              |
|                                         | Inventories                   | 21,928                    | 20,858                    | △ 1,070           |
|                                         | Others                        | 4,546                     | 2,450                     | △ 2,096           |
|                                         | <b>Total</b>                  | <b>99,414</b>             | <b>97,668</b>             | △ <b>1,746</b>    |
| <b>Non-current assets</b>               | Property, plant and equipment | 49,793                    | 47,971                    | △ 1,821           |
|                                         | Intangible assets             | 978                       | 909                       | △ 68              |
|                                         | Others                        | 2,801                     | 2,815                     | 13                |
|                                         | <b>Total</b>                  | <b>53,573</b>             | <b>51,697</b>             | △ <b>1,876</b>    |
| <b>Total assets</b>                     |                               | <b>152,988</b>            | <b>149,365</b>            | △ <b>3,622</b>    |
| <b>Current liabilities</b>              | Trade account payables        | 16,199                    | 14,047                    | △ 2,151           |
|                                         | Others                        | 10,366                    | 8,416                     | △ 1,950           |
|                                         | <b>Total</b>                  | <b>26,566</b>             | <b>22,463</b>             | △ <b>4,102</b>    |
| <b>Non-current liabilities</b>          | Net defined benefit liability | 1,358                     | 1,295                     | △ 62              |
|                                         | Others                        | 1,909                     | 2,076                     | 166               |
|                                         | <b>Total</b>                  | <b>3,268</b>              | <b>3,371</b>              | <b>103</b>        |
| <b>Total liabilities</b>                |                               | <b>29,834</b>             | <b>25,835</b>             | △ <b>3,998</b>    |
| <b>Total net assets</b>                 |                               | <b>123,154</b>            | <b>123,530</b>            | <b>375</b>        |
| <b>Total liabilities and net assets</b> |                               | <b>152,988</b>            | <b>149,365</b>            | △ <b>3,622</b>    |

## 6. Financial Statements Comparative Statement of Income

(Millions of yen)

|                                                | 1st half<br>FY2024 | 1st half<br>FY2025 | Change       |               |
|------------------------------------------------|--------------------|--------------------|--------------|---------------|
| <b>Net sales</b>                               | <b>54,737</b>      | <b>56,215</b>      | <b>1,478</b> | <b>2.7 %</b>  |
| Cost of sales                                  | 37,492             | 38,932             | 1,439        | 3.8 %         |
| Selling, general and administrative expenses   | 10,321             | 10,173             | △ 148        | △ 1.4 %       |
| <b>Operating profit</b>                        | <b>6,922</b>       | <b>7,110</b>       | <b>187</b>   | <b>2.7 %</b>  |
| Non-operating income                           | 300                | 290                | △ 10         | △ 3.4 %       |
| Non-operating expenses                         | 590                | 153                | △ 436        | △ 74.0 %      |
| <b>Ordinary profit</b>                         | <b>6,633</b>       | <b>7,247</b>       | <b>614</b>   | <b>9.3 %</b>  |
| Extraordinary income                           | 17                 | 8                  | △ 8          | △ 51.1 %      |
| Extraordinary loss                             | —                  | —                  | —            | —             |
| <b>Profit before income taxes</b>              | <b>6,650</b>       | <b>7,256</b>       | <b>605</b>   | <b>9.1 %</b>  |
| Income taxes - current                         | 2,177              | 1,876              | △ 300        | △ 13.8 %      |
| Income taxes - deferred                        | △ 115              | △ 103              | 11           | △ 10.2 %      |
| <b>Profit attributable to owners of parent</b> | <b>4,589</b>       | <b>5,483</b>       | <b>893</b>   | <b>19.5 %</b> |

## 6. Financial Statements Statement of Cash Flows

(Millions of yen)

|                                            | 1st half<br>FY2024 | 1st half<br>FY2025 |
|--------------------------------------------|--------------------|--------------------|
| Cash flows from operating activities       | 8,622              | 7,748              |
| Cash flows from investing activities       | △ 7,590            | △ 2,554            |
| Free cash flows                            | 1,031              | 5,193              |
| Cash flows from financing activities       | △ 2,042            | △ 2,201            |
| Cash and cash equivalents at end of period | 41,851             | 44,078             |

# 7. Financial Forecasts

(Millions of yen)

|                                         | FY2024  | FY2025<br>(Forecast) | Change |        |
|-----------------------------------------|---------|----------------------|--------|--------|
| Net sales                               | 110,582 | 113,500              | 2,918  | 2.6 %  |
| Operating profit                        | 13,271  | 13,900               | 629    | 4.7 %  |
| Ordinary profit                         | 13,218  | 14,000               | 782    | 5.9 %  |
| Profit attributable to owners of parent | 9,430   | 9,500                | 70     | 0.7 %  |
| Net income per share (yen)              | 117.0   | 118.1                | 1.1    | 0.9 %  |
| Dividend per share (yen)                | 52.0    | 60.0                 | 8.0    | 15.4 % |

# 8. Financial Forecasts by Business Segment

(Millions of yen)

|                            | Net Sales |                      |        |        | Operating Profit |                      |        |         |
|----------------------------|-----------|----------------------|--------|--------|------------------|----------------------|--------|---------|
|                            | FY2024    | FY2025<br>(Forecast) | Change |        | FY2024           | FY2025<br>(Forecast) | Change |         |
| Electronic Devices         | 24,848    | 25,000               | 152    | 0.6 %  | 1,190            | 1,500                | 310    | 26.1 %  |
| Precision Molding Products | 56,024    | 57,100               | 1,076  | 1.9 %  | 10,244           | 10,200               | △ 44   | △ 0.4 % |
| Housing & Living Materials | 22,080    | 22,300               | 220    | 1.0 %  | 1,363            | 1,700                | 337    | 24.7 %  |
| Others                     | 7,628     | 9,100                | 1,472  | 19.3 % | 473              | 500                  | 27     | 5.7 %   |
| Total                      | 110,582   | 113,500              | 2,918  | 2.6 %  | 13,271           | 13,900               | 629    | 4.7 %   |

## 9. Capital Expenditure, Depreciation, R&D Costs

(Millions of yen)

|                     | FY2022 | FY2023 | FY2024 | FY2025<br>(Forecast) |
|---------------------|--------|--------|--------|----------------------|
| Capital expenditure | 10,110 | 15,481 | 9,949  | 3,600                |
| Depreciation        | 3,935  | 4,593  | 5,714  | 6,300                |
| R&D costs           | 3,638  | 3,758  | 3,741  | 3,800                |

### [ Topics ]

- I. Started shipments for 300 mm wafer shipping containers from new production facility at Tokyo factory.
- II. Merged with KitchaNista to enhance our management efficiency and strengthen the market leading position.

I . Started shipments for 300 mm wafer shipping containers

## Tokyo Plant (Saitama city, Saitama prefecture)



## Ⅱ. Merged with KitcheNista to enhance management efficiency

- Purpose : Merging with KitcheNista to enhance management efficiency to promptly meet diverse needs from customers.
- Merger date : April 1<sup>st</sup>, 2025
- Strategy : Expanding sales of share for our unique products, colored wraps.



- Prevent food contamination
- Distinguish different types of meal such as for food allergy, nursing home etc.



# Company Information

# 【Company Information】 Company Profile

## Company Profile

|                                 |                                                                     |
|---------------------------------|---------------------------------------------------------------------|
| <b>Company Name</b>             | Shin-Etsu Polymer Co., Ltd.                                         |
| <b>Established</b>              | September 15, 1960                                                  |
| <b>Head Office</b>              | Ote Center Building,<br>1-1-3 Otemachi, Chiyoda-ku,<br>Tokyo, Japan |
| <b>Paid-in Capital</b>          | ¥11,635 million                                                     |
| <b>Stock Listing</b>            | Tokyo Stock Exchange,<br>Prime Market                               |
| <b>Number of<br/>Employees※</b> | 4,356 (Consolidated)<br>942 (Non-Consolidated)                      |
| <b>Subsidiaries</b>             | 16                                                                  |

※As of March 31, 2025

## Corporate Mission Statement

The Group strictly complies with all law and regulations, conducts fair business practices and contributes to the development of industry and society with technologies and products that create value.

## Our Strengths

### Comprehensive Strengths of the Shin-Etsu Group

The Shin-Etsu Polymer Group collaborates with the Shin-Etsu Chemical Group, integrating Group strengths ranging from materials development to processing.

### Technological Strengths as a Manufacturer of Molded Plastic Products

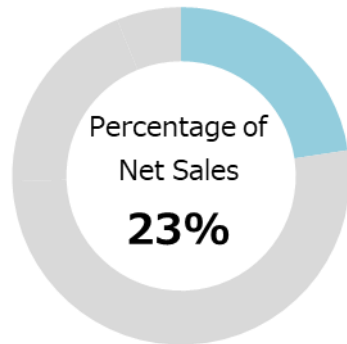
We develop applications for our core technologies using silicone and various plastics, and provide high-value-added products that utilize our sophisticated technologies.

### Ability to Meet Global Needs

We use our network covering Japan, Europe, North America and Asia to produce and sell products that meet the diverse needs of customers in a wide range of business fields.

# 【Company Information】 Business Segment

## Electronic Devices



### Market/Business Field



Automobiles



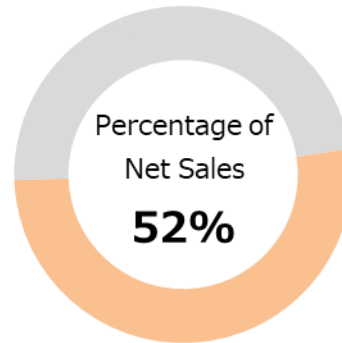
Information Devices

【Base Area】 Input devices

【Growth Area】 EV-related products



## Precision Molding Products



### Market/Business Field



Semiconductors &  
Electronic Components



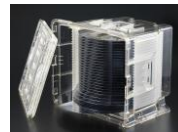
Medical &  
Chemical Products



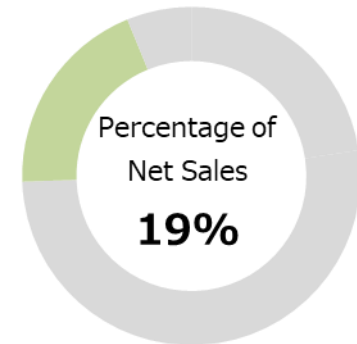
Office Equipment

【Base Area】 OA rollers

【Growth Area】 Semiconductor-related products  
Medical-related products



## Housing & Living Materials



### Market/Business Field



Packaging



Construction & Infrastructure  
Maintenance Materials



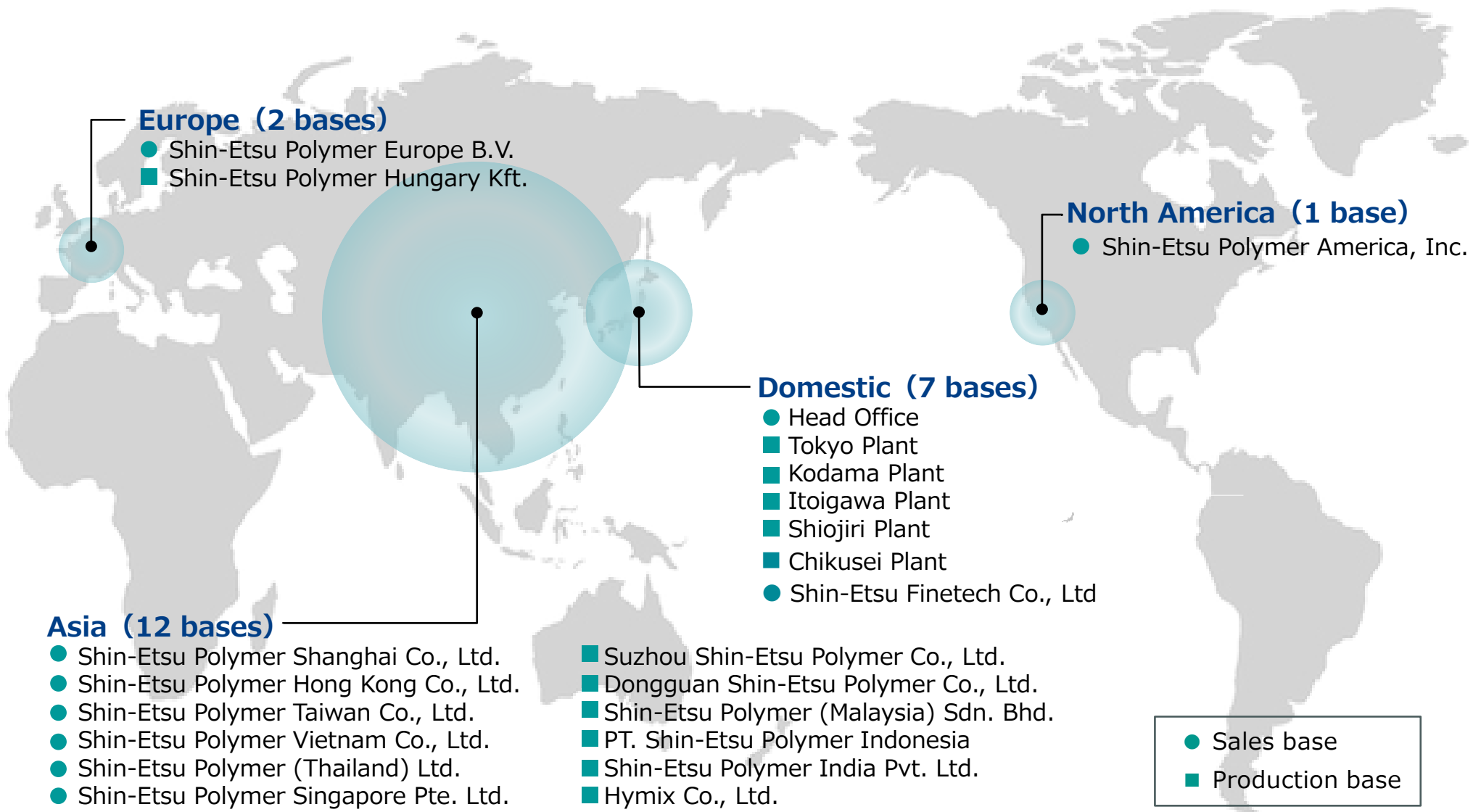
Materials

【Base Area】 Packing materials  
Compounds

【Growth Area】 Functional materials



# 【Company Information】 Domestic/Overseas Network



The background features a stylized globe with a teal banner across the middle. The globe shows continents in a darker teal and oceans in a lighter teal. To the right of the globe, there is a pattern of small, light blue and teal squares arranged in a grid-like fashion, with some squares being slightly larger or more prominent than others.

# Reference Materials

# 【Reference Materials】 Changes in Main Management Indicators

|                                         | FY2020  | FY2021  | FY2022  | FY2023  | (Millions of yen)<br>FY2024 |
|-----------------------------------------|---------|---------|---------|---------|-----------------------------|
| Net sales                               | 76,904  | 92,640  | 108,278 | 104,379 | 110,582                     |
| Operating profit                        | 7,217   | 9,732   | 12,749  | 11,050  | 13,271                      |
| Ordinary profit                         | 7,021   | 10,129  | 12,986  | 11,530  | 13,218                      |
| Profit attributable to owners of parent | 4,536   | 6,308   | 8,529   | 8,674   | 9,430                       |
| Total assets                            | 108,212 | 122,577 | 135,364 | 140,778 | 152,988                     |
| Net assets                              | 86,677  | 94,337  | 105,128 | 112,967 | 123,154                     |
| Equity ratio (%)                        | 79.8 %  | 76.7 %  | 77.4 %  | 80.0 %  | 80.2 %                      |
| Net income per share (yen)              | 56.1    | 78.2    | 105.7   | 107.3   | 117.0                       |
| Dividend per share (yen)                | 20.0    | 26.0    | 38.0    | 46.0    | 52.0                        |
| Operating profit margin (%)             | 9.4 %   | 10.5 %  | 11.8 %  | 10.6 %  | 12.0 %                      |
| ROE (Return on equity) (%)              | 5.3 %   | 7.0 %   | 8.6 %   | 8.0 %   | 8.0 %                       |
| ROA (Return on assets) (%)              | 6.6 %   | 8.8 %   | 10.1 %  | 8.4 %   | 9.0 %                       |
| Number of employees (people)            | 5,089   | 5,157   | 4,706   | 4,457   | 4,356                       |

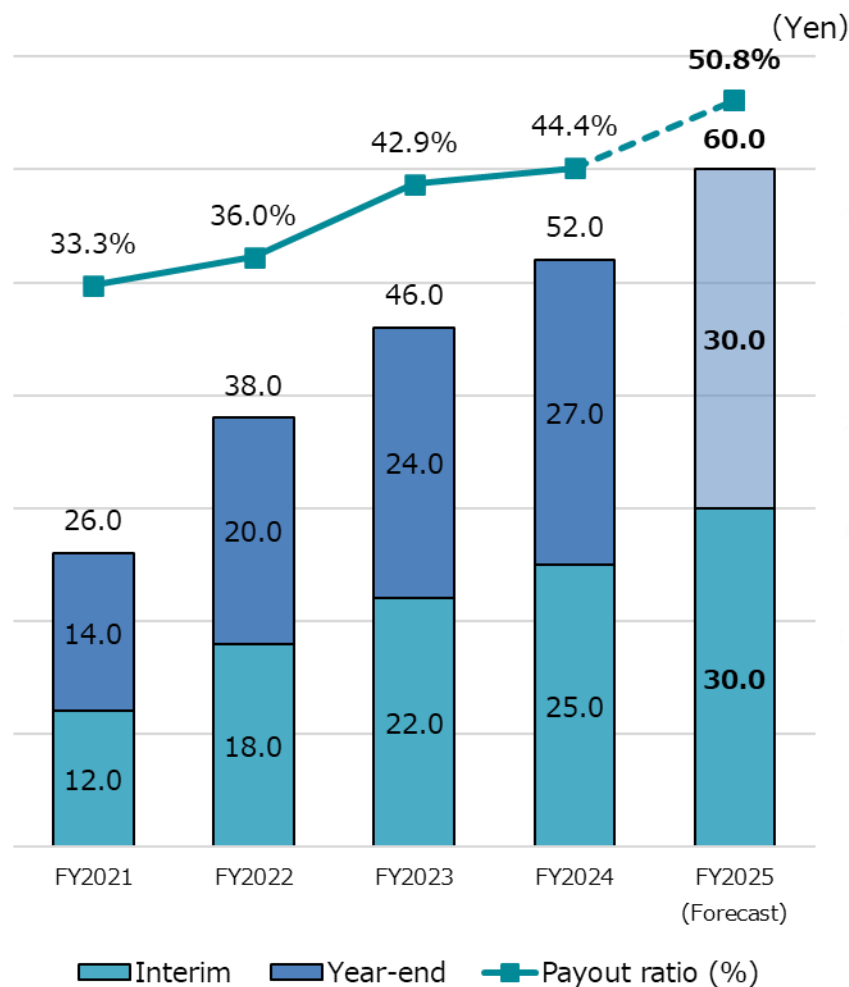
# 【Reference Materials】Quarterly Changes by Business Segment

(Millions of yen)

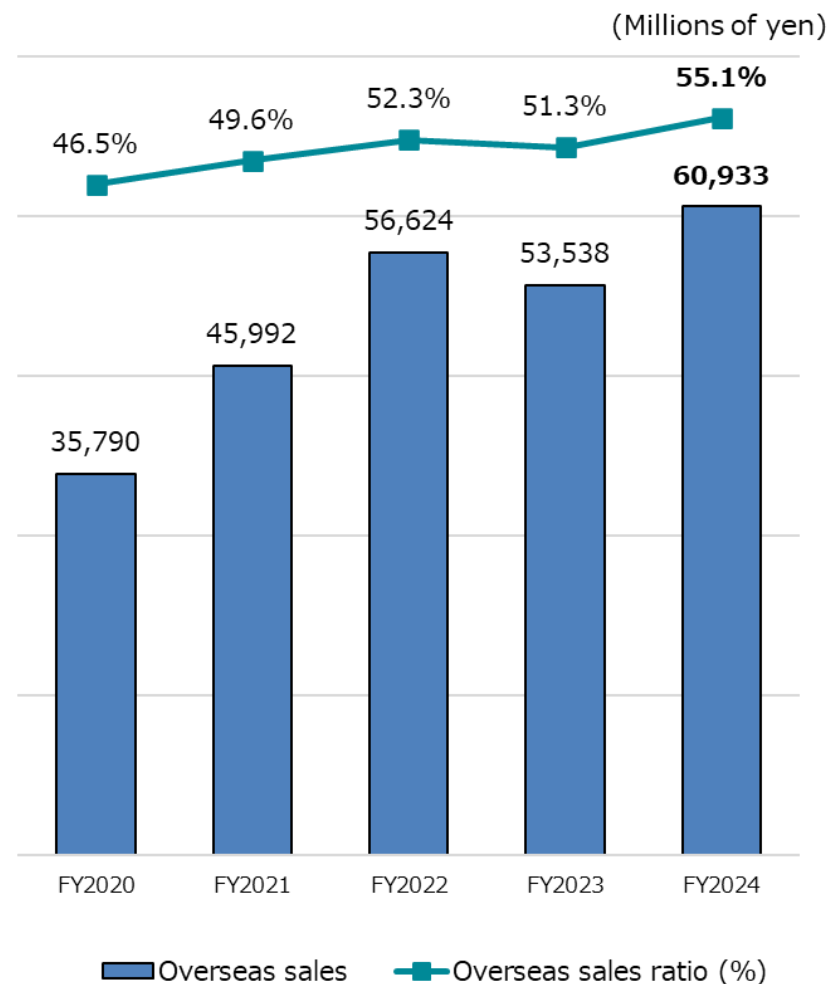
|                            |                  | FY2024 |        |          |        |        |          | FY2025 |        |          |
|----------------------------|------------------|--------|--------|----------|--------|--------|----------|--------|--------|----------|
|                            |                  | Q1     | Q2     | 1st half | Q3     | Q4     | 2nd half | Q1     | Q2     | 1st half |
| Electronic Devices         | Net sales        | 6,143  | 6,555  | 12,699   | 6,278  | 5,871  | 12,149   | 6,388  | 6,291  | 12,679   |
|                            | Operating profit | 485    | 390    | 876      | 343    | △ 29   | 314      | 327    | 318    | 646      |
| Precision Molding Products | Net sales        | 12,479 | 14,902 | 27,382   | 14,684 | 13,958 | 28,642   | 14,323 | 14,861 | 29,185   |
|                            | Operating profit | 2,284  | 2,940  | 5,224    | 2,896  | 2,122  | 5,019    | 2,885  | 2,631  | 5,516    |
| Housing & Living Materials | Net sales        | 5,520  | 5,577  | 11,098   | 5,846  | 5,135  | 10,981   | 5,595  | 5,279  | 10,874   |
|                            | Operating profit | 367    | 238    | 605      | 584    | 173    | 758      | 495    | 286    | 781      |
| Others                     | Net sales        | 1,481  | 2,076  | 3,557    | 1,972  | 2,098  | 4,071    | 1,670  | 1,806  | 3,476    |
|                            | Operating profit | 81     | 134    | 216      | 113    | 143    | 256      | 112    | 53     | 166      |
| Total                      | Net sales        | 25,625 | 29,111 | 54,737   | 28,781 | 27,064 | 55,845   | 27,977 | 28,238 | 56,215   |
|                            | Operating profit | 3,218  | 3,704  | 6,922    | 3,937  | 2,410  | 6,348    | 3,820  | 3,289  | 7,110    |

# 【Reference Materials】 Changes in Dividends and Overseas Sales

## Dividends



## Overseas Sales





## **Forward-Looking Statements**

This document contains information about Shin-Etsu Polymer's current plans, strategies and other items not based on historical fact. These are forward-looking statements that involve risks and uncertainties. Actual results may differ significantly from those discussed in the forward-looking statements due to various factors in the Company's operating environment, including changes in economic and market conditions, foreign exchange rates and demand trends.

Note: All yen figures in this document have been rounded down to the nearest unit.